

PMI ITALIANE QUOTATE: OUTLOOK 2017 NOVEMBER 23, 2016 MILAN

WE SHOULD ALL FEEL NOTHING BUT SHAME FOR THE REPUTATION THAT FINANCE HAS EARNED ITSELF IN THE LAST FEW YEARS, BUT IF YOU MANAGE TO GUIDE HEALTHY CAPITAL FROM SUCCESSFUL BUSINESSES AND THE ASSETS OF FAMILIES THAT WISH TO INVEST THEM INTELLIGENTLY IN COMPANIES THAT WANT TO GROW, YOU ARE GENUINELY DOING ONE OF THE MOST BENEFICIAL JOBS IN THE WORLD.











@TAMBURITIP



GROUP STRUCTURE















~100 MILLION EURO*









ADVISORY

















*PROVIDED TO MANAGEMENT INVESTMENT VEHICLE









LISTED ON NASDAQ

~1,9 BILLION EURO CONSIDERING DIRECT INVESTMENTS AND CLUB DEALS IN LEADING MULTINATIONAL & TECHNOLOGICAL COMPANIES(*)

11 YEARS FROM LISTING

31/10/16 CASH MULTIPLE ASSET CLASS 9/11/05 4,9 (**) TIP 2,75x1.8 S&P500 1.218,6 2.126,2 1.74 x 1.27 x S&P GLOBAL PROPERTY 146,2 185,4 1,97 x S&P GLOBAL LUXURY 975,7 1.923,9 S&P PRIVATE EQUITY 139,6 116.1 0.83 x 2,76 x GOLD 461.4 1.273.7 2,34 x SII VFR 7.6 17.8 0.78 xBRENT 59.7 46.9 1,07 x USD 8,0 0,9

5 YEARS RETURN



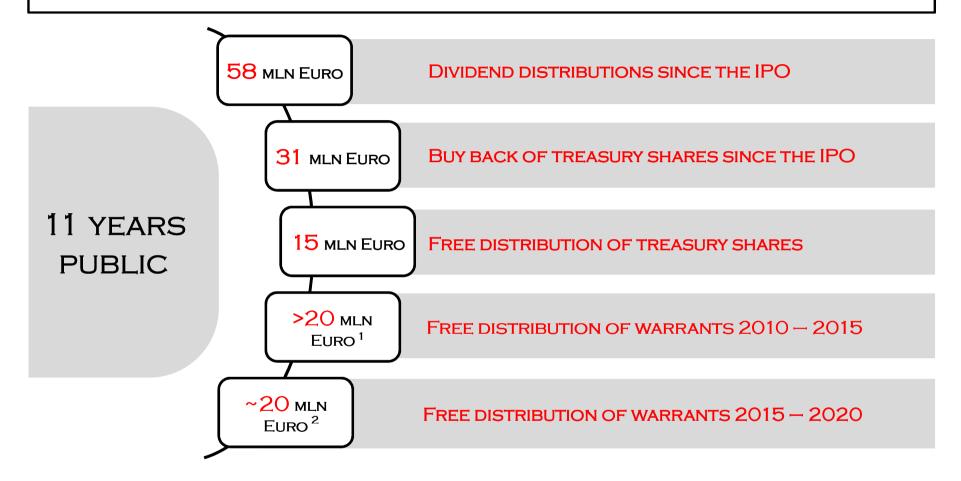
AS AT 11/11/2016

^(*) CONSENSUS VALUE - FOR LISTED COMPANIES - REPORTED ON BLOOMBERG

^(**) TIP value is calculated considering the price as at 31/10/2016, the dividends distributed (in case of re-investment of proceeds in TIP shares on the ex-date), the value as at 31/10/2016 of treasury shares attributed for free, the price of warrants 2010/15 on the last trading day and the price as at 31/10/2016 of warrants 2015/20



ORIENTATION TO MARKET



- 1. N. 13.3 MILLIONS OF WARRANT FREELY GIVEN IN 2010; PERFORMANCE OF 3,369.6% SINCE THE DISTRIBUTION.
- 2. «Value» of warrants freely given in July 2015 to be exercised within 2020 for a maximum amount of 200 million Euro (equal to capital increases in case of exercise); performance from listing to November 11, 2016 of ±142.2% (imp. yield of 3.0%)



TIP GROUP INVESTMENTS AND POTENTIAL



2,5 BILLION EURO

CONSIDERING CLUB DEALS AND COMMITTED CAPITAL.







FOCUS

TARGET REVENUES
BETWEEN 30 AND
200 MILLION EURO

REVENUES > 200 MILLION EURO

TARGET REVENUES > 200 MILLION EURO

EQUITY SIZE X DEAL
BETWEEN 20 AND 60
MILLION EURO

EQUITY SIZE X DEAL < 30 MILLION EURO

EQUITY SIZE X DEAL > 30 MILLION EURO

OVER 1 BILLION TO BE INVESTED IN THE NEXT FEW YEARS

(EXCLUDING WARRANT TIP 15-20 CAPITAL INCREASE)

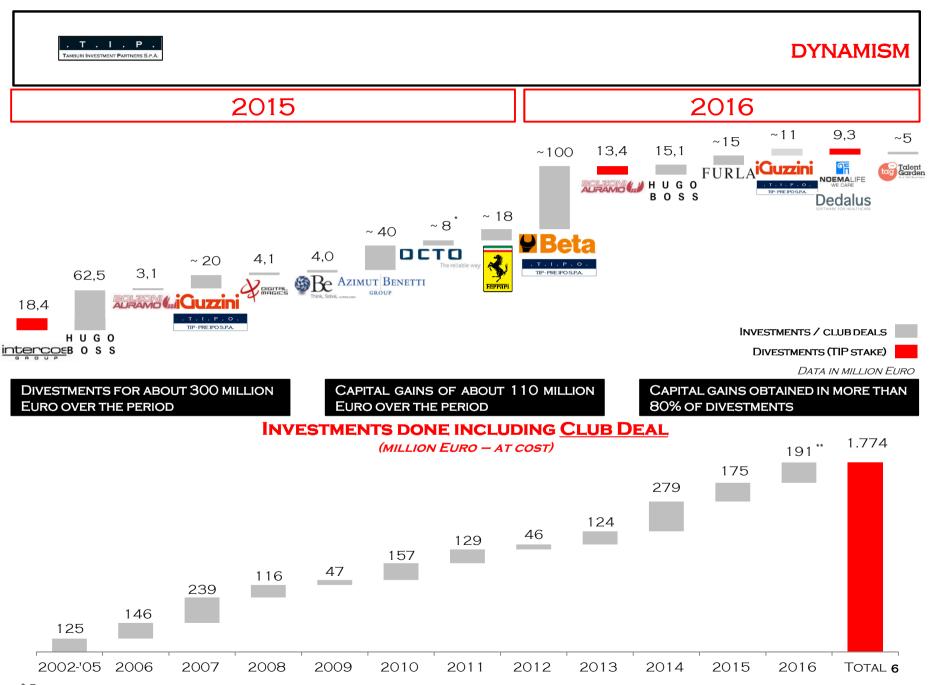
INVESTMENTS DONE > 290 MILLION EURO

INVESTMENTS DONE > 1,5 BILLION EURO

COMMITTED CAPITAL 550 MILLION EURO

RESIDUAL CAPITAL TO
BE INVESTED
> 80 MILLION EURO

PIPELINE OF ABOUT 30 INVESTMENTS OUT OF WHICH 5 UNDER INTENSE NEGOTIATION



^{*} CONVERTIBLE NOTE PROVIDED TO MANAGEMENT INVESTMENT VEHICLE

^{**} Including the investment in Furla announced on May 2, 2016 and excluding 550 million Euro of committed capital for Asset Italia



NOT ONLY A FINANCIAL INVESTOR... A REAL LONG TERM PARTNER

A UNIQUE NETWORK

DIRECT ACCESS TO A UNIQUE NETWORK OF ABOUT 150 ENTREPRENEURIAL FAMILIES ABLE TO PROVIDE UNCOMMON INDUSTRIAL KNOW HOW

ТЕАМ

MORE THAN 40 YEARS OF PROFESSIONAL EXPERIENCE IN INVESTMENTS AND FINANCIAL ADVISORY. A TEAM OF ABOUT 20 PROFESSIONALS STRONGLY FOCUSED ON RESULTS

LONG TERM **PARTNER**

NO EXIT PREDETERMINED: **CREATE VALUE IS THE ONLY TARGET PURSUED**

LEAN AND FAST INVESTMENT **PROCESS**

GOVERNANCE

DEEP UNDERSTANDING OF FAMILY DYNAMICS AND ABILITY TO SIMPLIFY GOVERNANCE. ALIGNMENT OF INTEREST WITH ENTREPRENEURS THAT RETAIN THE OPERATING MANAGEMENT

ADVISORY

A PARTNER WITH A LONG TIME EXPERIENCE IN M&A AND FINANCIAL ADVISORY ABLE TO GIVE A REAL SUPPORT TO THE **ENTREPRENEUR**



SUPPORTING AGGREGATION PROCESSES



SECOND SHAREHOLDER AFTER THE **FOUNDER**

CONTINUOUS SUPPORT IN M&A

SINCE ITS FIRST INVESTMENT IN 2007 TIP HAS ALWAYS SUPPORTED BOLZONI IN ITS GROWTH STRATEGY ALSO BASED ON M&A.

2007 - 2011

SUPPORT ALSO DURING MARKET STOCK DOWTURNS

TIP INCREASED ITS STAKE IN 2012, 2013 AND 2015

2012-2015

DIVESTMENT WITHIN A PUBLIC TENDER





SECOND SHAREHOLDER AFTER THE **FOUNDER**

FIRST INVESTMENT AND IPO

NOEMALIFE.

CONTINUOUS SUPPORT IN M&A

SUPPORT IN GROWTH STRATEGY BASED FRANCE).

SUBSCRIPTION OF CAPITAL INCREASE

PUBLIC TENDER OFFER LAUNCHED BY COMPETITOR DEDALUS

TIP ADVISED THE COMPANY IN THE ALSO ON STRATEGIC ACQUISITIONS IN TIP SUBSCRIBED THE CAPITAL THE INTEGRATION BETWEEN NOEMALIFE IPO PROCESS AND INVESTED IN PARTICULAR OF MEDASYS (LISTED IN INCREASE OF THE COMPANY AS AND DEDALUS HAS CREATED THE WELL AS FACILITATED THE EUROPEAN LEADER IN THE CLINICAL





IPO PIPELINE



LISTED ON NASDAQ ON NOV. 2015 - + 140% SINCE THE IPO - MARKET CAP. OF AROUND 1,5 BLN

EXPECTED IPO PIPELINE

2016/2017

2017/2018

2017/2018



FURLA



WWW.OCTOTELEMATICS.COM

WWW.FURLA.COM

WWW.EATALY.IT

2018/2019

2018/2019

2019/2020

rochebobois





WWW.ROCHE-BOBOIS.COM

WWW.IGUZZINI.COM

WWW.BETA-TOOLS.COM

TIP INDUSTRIAL "CONTENT" IN THE LAST FEW YEARS HAS BEEN: (I) TECHNOLOGY: BETWEEN 25% AND 41%; (II) LUXURY / DESIGN: BETWEEN 12% AND 40%; (III) HEALTHCARE / THIRD AGE: BETWEEN 10% AND 17%; (IV) OTHER INDUSTRIES: BETWEEN 16% AND 30%; (V) CASH: 0% / 17%.



9M 2016 INVESTEE COMPANIES MAIN RESULTS

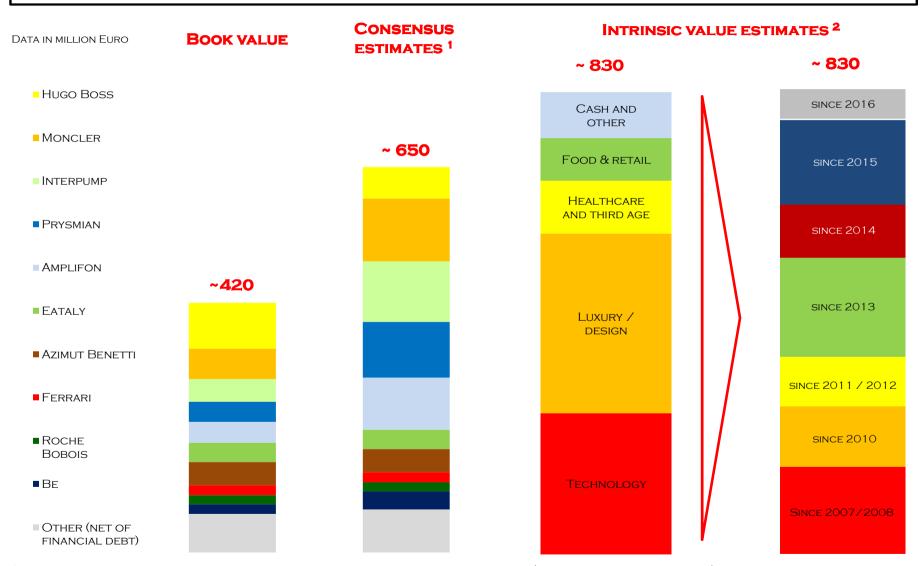
INVESTMENTS IN MORE THAN 10 COMPANIES WITH WORLDWIDE LEADERSHIP POSITIONS

CONS. DATA IN EURO MLN	SALES	EBITDA	NOTES ON PROFITS
AMPLIFON	804	119	ALL TIME RECORD
BE	97	11	ALL TIME RECORD
EATALY *	~380	25/30	ALL TIME RECORD
FERRARI	2.269	629	ALL TIME RECORD
Furla *	339	44	ALL TIME RECORD
Hugo Boss	1.968	346	SLIGHT DECREASE IN PROFIT FROM ALL TIME RECORD
INTERPUMP	693	152	ALL TIME RECORD
MONCLER	639	N.A.	ALL TIME RECORD
PRYSMIAN	5.660	527	ALL TIME RECORD
ROCHE BOBOIS*	~250	25/30	ALL TIME RECORD

AVERAGE EBITDA MARGIN OF THE MAIN INVESTEE COMPANIES OF ABOUT 15%



ASSETS

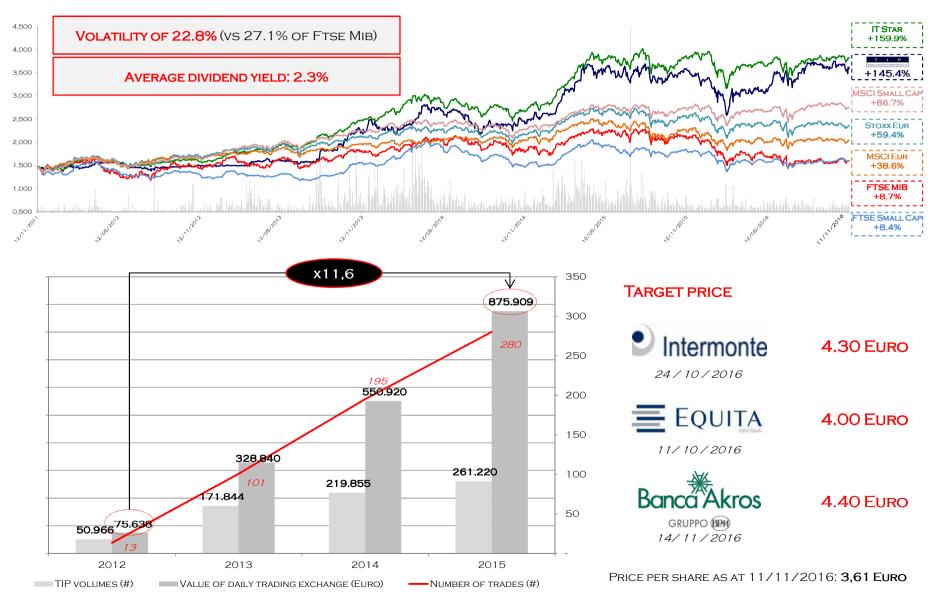


AMOUNTS RELATED TO CASH HAVE BEEN CALCULATED NET OF SHORT-TERM FINANCIAL ASSETS (LIQUIDITY INVESTMENT IN BONDS) AND LIABILITIES AND GROSS OF BONDS OUTSTANDING DUE TO THEIR LONG-TERM NATURE.

- 1. Consensus estimates: Includes the analytical valuation of each investment based on analyst estimates (Bloomberg) as at 11/11/2016
- 2. INTRINSIC VALUE ESTIMATES: ANALYTICAL EVALUATION OF EACH INVESTMENT ELABORATED BY TIP CONSIDERING THE MEDIUM-TERM OUTLOOK OF THE COMPANIES



TIP SHARE AS AT SEPT. 30, 2016





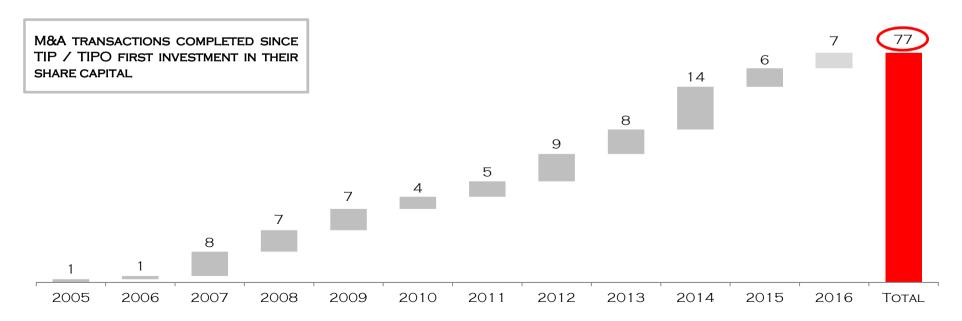
AGGREGATION OF INVESTEE COMPANIES

SINCE TIP/TIPO FIRST INVESTMENT THE AGGREGATE AMOUNT OF THE MAIN INVESTEE COMPANIES HAS INCREASED*:

ANNUAL REVENUES, FROM 11,1 TO 16,0 BILLION EURO (+44,1%)

ANNUAL EBITDA, FROM 1,6 TO 2,3 BILLION EURO (+39,6%)

NUMBER OF EMPLOYEES, FROM ABOUT 46.000 TO ABOUT 61.000 (+32,7%)





ASSET ITALIA

ASSET ITALIA

THE CLUB OF TIP CLUB DEALS

550 MILLION EURO

TOTAL CAPITAL COMMITMENT

- 1. On July 2016, with the contribution of ~ <u>30 family offices</u> on top of TIP owning a 20% stake.
- 2. INVESTMENT HOLDING THAT WILL GIVE THE SHAREHOLDERS THE FACULTY TO CHOOSE EVERY TIME THAT A PROPOSAL ARISES EACH INDIVIDUAL INVESTMENTS AND TO RECEIVE THE SHARES OF THE SPECIFIC CLASS RELATED TO THE INVESTMENT SUBSCRIBED.
- 3. IN ORDER TO MAXIMIZE LIQUIDITY <u>WITHIN FIVE YEARS A BUSINESS COMBINATION</u>

 <u>BETWEEN ASSET ITALIA AND TIP SHALL TAKE PLACE</u> AND ASSET ITALIA SHARES

 WILL BE SWAPPED WITH PUBLICLY TRADED TIP SHARES BASED ON INDEPENDENT

 AND COHERENT VALUATIONS.



TIP MOST RECENT INVESTMENTS

FURLA

CONVERTIBLE LOAN OF 15
MILLION EURO TO BE
AUTOMATICALLY SWAPPED INTO
FURLA SHARES AT THE LISTING

ONE OF THE LEADERS WORLDWIDE IN THE PRODUCTION AND SALE OF HIGH QUALITY LEATHER BAGS AND ACCESSORIES

- 415 SHOPS IN > 100 COUNTRIES, > 1,550 EMPLOYEES
- 2015 REVENUES AMOUNTING TO 339 MILLION EURO, 80% OUT OF ITALY (+30%), 44 MILLION EURO EBITDA (+29%)





DURING 2015 FURLA OPENED MANY SHOPS ALL OVER THE WORLD; THE MOST RELEVANT WERE THE FLAGSHIP STORE IN ROME - IN PIAZZA DI SPAGNA, ON THE SCALINATA DI TRINITÀ DEI MONTI - NEW YORK, HONG KONG, MADRID, MOSCOW, ST. PETERSBURG, VIENNA, MACAU E SINGAPORE AND HAS A PLAN TO OPEN, IN 2016, FURTHER IMPORTANT SHOPS IN LONDON. PARIS. MELBOURNE AND SHANGHAI





INVESTMENT OF ~ 40 MILLION EURO (75% VIA CAPITAL INCREASE) FOR A STAKE OF ABOUT 12%

WORLD LEADING MANUFACTURER OF MEGA - YACHTS

- 15 TIMES OVER THE PAST 16 YEARS RANKED AS FIRST IN THE GLOBAL ORDER BOOK
- 11 SHIPYARDS, A SALES NETWORK OF 138 DEALERS IN OVER 70 COUNTRIES, > 2,100 EMPLOYEES, ANNUAL VALUE OF PRODUCTION OF OVER 700 MILLION EUROS
- CONTROLS FRASER YACHTS, THE WORLD'S LEADING FULL SERVICE
 YACHTING COMPANY AND MANY VALUABLE PORT CONCESSIONS







TIPO MOST RECENT INVESTMENTS





DURING 2015 TIPO HAD ACQUIRED A 14.3% INTEREST IN IGUZZINI, ONE OF THE WORLDWIDE LEADERS IN ARCHITECTURAL LIGHTING WITH ANNUAL SALES IN EXCESS OF 230 MILLION EURO

TIPO RECENTLY INCREASED ITS POSITION IN IGUZZINI GROUP

- IN JULY 2016 TIPO AND SOME MEMBERS OF THE GUZZINI FAMILY HAVE SET GH S.R.L. FOR THE PURPOSE OF ACQUIRING 17.32% OF THE SHARE CAPITAL OF FIMAG S.P.A., THAT CONTROLS OF IGUZZINI ILLUMINAZIONE S.P.A. AND SOME OTHER ASSETS.
- OVERALL THE IMPLICIT STAKE IN IGUZZINI (DIRECT AND INDIRECT) IS AROUND 24%.









ACQUISITION OF 100% OF THE GROUP (CLUB DEAL) FOR ~200 MILLION EURO

MARKET LEADER IN ITALY IN THE PRODUCTION AND DISTRIBUTION OF HIGH-QUALITY PROFESSIONAL HAND TOOLS

- CATALOGUE WITH MORE THAN 10,000 REFERENCES
- ABOUT 530 EMPLOYEES
- 3 PRODUCTION PLANTS, MORE THAN 100 DISTRIBUTORS WORLDWIDE,
 DIRECT PRESENCE ABROAD WITH 7 SUBSIDIARIES





ROCHE BOBOIS, IGUZZINI AND BETA UTENSILI BUSINESS CASES ARE EXAMPLES OF THE CAPABILITY OF TIP / TIPO TO HELP FAMILIES IN THE PROCESS OF SIMPLIFYING THE SHAREHOLDING AND THE GOVERNANCE IN ARTICULATED FAMILIAR CONTEXTS



THE ITALIAN BIGGEST INNOVATION HUB

TIP HAS INVESTED ABOUT 5 MILLION EURO IN DIGITAL MAGICS AND TODAY IS THE SINGLE BIGGEST SHAREHOLDER WITH > 18%



- DIGITAL IS NOW PERVASIVE IN EVERY SECTOR
- SEED CAPITAL EARLY STAGE IS ONE OF THE MOST PROMISING MARKET



- DIGITAL MAGICS IS THE MAIN ITALIAN INCUBATOR AND THE ONLY ONE WITH LOCAL PRESENCE (6 BRANCHES)
- TALENT GARDEN (28% OWNED BY DIGITAL MAGICS AND 25% BY TIP AND TIP'S F&F) IS THE MAIN CO-WORKING HUB IN EUROPE.





- OPEN INNOVATION
- SEED CAPITAL +
- EARLY STAGE
- GROWTH +

STRUCTURE

- 60 STARTUPS IN PORTFOLIO MORE THAN 500 JOBS CREATED
- OPEN INNOVATION PROGRAMS WITH MAJOR ITALIAN COMPANIES SUCH AS POSTE, NICE, RCS, IL FATTO QUOTIDIANO AND OTHERS
- DIGITAL MAGICS: <u>AGGREGATED REVENUES OF THE STARTUPS IN 2015 OF OVER 32 MILLION EURO (+ 74%)</u>. <u>2017 TARGET: 100 MILLION EURO</u>.
- Digital Magics: <u>9 companies with revenues higher</u> <u>THAN 1 MILLION</u>
- TAG: <u>17 CAMPUSES IN 4 COUNTRIES. 2017 TARGET:</u> >20 CAMPUS IN EUROPE. SALES +750% IN 2016



- "PREFERRED"
 ACCESS TO DIGITAL
 MARKETS
- 2. SUPPORT TO TIP /
 TIPO INVESTEE
 COMPANIES TO
 APPROACH DIGITAL
 MARKETS AND
 IDENTIFY
 "CONTIGUOUS"
 STARTUPS
- 3. INVESTMENT
 OPPORTUNITIES IN
 THE MOST PROMISING
 STARTUPS FOR TIP /
 TIPO

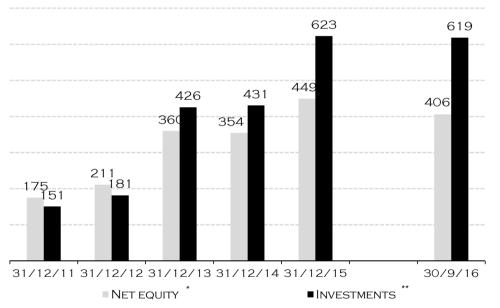
TALENT GARDEN HAS SUCCESSFULLY COMPLETED A ROUND OF FINANCING OF 12 MILLION EURO MAINLY SUBSCRIBED BY TIP AND TIP FAMILIES AND FRIENDS, BUT ALSO WITH PRESTIGIOUS INTERNATIONAL INVESTORS.

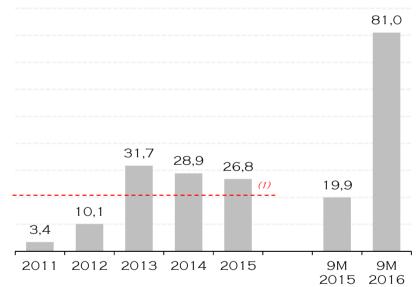


RESULTS

NET EQUITY AND INVESTMENTS

5 YEARS OF PROFIT BEFORE TAX





(1) AVERAGE NET PROFIT BEFORE TAX IN THE LAST 5 YEARS 20 MILLION EURO

AGGREGATE NET PROFIT BEFORE TAX OF THE LAST 5 YEARS
ABOVE 100 MILLION EURO

^{*}CONSOLIDATED GROUP EQUITY (INCLUDING MINORITIES)

^{**}INCLUDING ASSOCIATED COMPANIES MEASURED UNDER THE EQUITY METHOD, AFS FINANCIAL ASSETS AND FINANCIAL RECEIVABLES



- IN JULY 2016 CLUBSETTE (52% OWNED BY TIP) HAS RECEIVED A SHARE ALLOCATION OF A 5.125% STAKE IN MONCLER S.P.A., IN EXECUTION OF AGREEMENTS WITH RUFFINI PARTECIPAZIONI. THE LIQUIDATION OF CLUBSETTE IS ONGOING, A SUBSTANTIAL PART OF THE PRO-QUOTA DISTRIBUTION TO THE QUOTA-HOLDERS NET OF ANY OUTSTANDING DEBT HAS BEEN ALREADY PERFORMED AND TIP OWNS DIRECTLY ITS STAKE (> 2 % STAKE).
- ACCORDING TO IAS / IFRS THE TRANSACTION IS GIVING TIP GROUP A CAPITAL GAIN OF AROUND 78 MILLION EURO, AT CONSOLIDATED LEVEL.
- 2016 P&L: ONLY CONSIDERING THE CAPITAL GAIN ON MONCLER REFLECTED IN THE RESULTS AS AT 30.9.2016, THE CURRENT YEAR LOOKS LIKE A REALLY EXCEPTIONAL ONE, FROM THE PROFITABILITY POINT OF VIEW.